



International Coffee Organization
Organización Internacional del Café
Organização Internacional do Café
Organisation Internationale du Café

EB 3942/08

9 January 2008
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Projects

Executive Board
266th Meeting
24 January 2008
London, England

Coffee development projects

Progress report

Background

1. The following report provides a summary of the status of projects submitted or under consideration for submission to the Common Fund for Commodities (CFC). As at 8 January 2008, 29 projects totalling US\$83.6 million have been approved and funded mainly by the CFC (US\$45 million) with the balance provided by bilateral and multilateral donor institutions in respect of co-financing, and by the beneficiary countries in respect of counterpart contributions. The main details of each project are listed in the attached table which is divided into five sections, as follows: Section I: Project proposals under consideration by the ICO Virtual Screening Committee (VSC); Section II: Project proposals under consideration by the CFC; Section III: Project proposals requiring reformulation/alternative sources of finance; Section IV: Projects approved by the CFC – under implementation/to be started; and Section V: Projects concluded.

2. New and reformulated project proposals for submission to the ICO Virtual Screening Committee (VSC) for technical examination should reach the Organization before scheduled meetings of the ICO Executive Board, as indicated in Annex I which contains deadlines for submission of projects to the ICO in 2007/08, while project proposals for submission to the CFC should reach the Organization by either 15 October or 14 April each year. Annex II contains a list of acronyms used in this document.

3. Members should consult the Projects Section of the ICO website at www.ico.org for more extensive details of the projects.

Action

The Executive Board is requested to take note of this report.

SUMMARY OF PROJECTS

| Section/ ICO staff | Project title and ID [related Fast Track] | Location/ PEA/ Duration | 1. Total cost (US\$) 2. CFC financing US\$ 3. Co-financing (US\$) Agency/donor 4. Counterpart contribution (US\$) | ICO document(s) | Description | Approval / Consideration Progress VSC recommendations and follow-up |
|---|---|---|--|--|---|--|
| SECTION I: PROJECT PROPOSALS UNDER CONSIDERATION BY THE ICO VSC (NOT YET APPROVED BY THE BOARD OR COUNCIL) | | | | | | |
| 1.1 LV | International research and development services for the durable genetic control of two destructive diseases affecting Arabica coffee | Location: Worldwide PEA: IICT-CIFC Duration: 5 years | 1. US\$2,695,602 2. US\$1,566,750 3. US\$0 4. US\$1,128,852 | Proposal: WP-Board 1033/07 VSC comments: EB-3935/07 | Research into plant-pathogen interactions of two quarantine diseases, coffee leaf rust (CLR) and coffee berry disease (CBD); identification and maintenance of races/isolates of the pathogens and of critical coffee germplasm; pre-breeding for resistance; training of research personnel from coffee producing countries. | VSC – Aug 2007: The proposal was considered for the first time by the Committee in August 2007. The VSC recommended that the proposal should be revised. Follow up: In September 2007, the Executive Board noted that some VSC members considered this proposal suitable for submitting to the EC for financing, and recommended that the project should be revised taking into account the issue of Intellectual Property Rights. |
| 1.2 LV | Coffee Berry Borer – the need for a review of the status and knowledge of a serious coffee pest | Location: UK, Colombia PEA: CABI UK Duration: 6 months | 1. US\$120,000 2. US\$120,000 3. US\$ 4. US\$ | Proposal: WP-Board 1037/07 VSC comments: EB-3935/07 | This project will carry out a comprehensive review of the pest status of the coffee berry borer, including an ICO workshop with expert inputs from the most affected countries. | VSC – Aug 2007: The proposal was considered for the first time by the Committee in August 2007. The VSC recommended that the proposal should be revised. Follow up: In September 2007 the Executive Board decided that this proposal should be revised in collaboration with Indonesia, and noted that other Members interested in participating in the project should contact the Executive Director. |
| 1.3 LV | Development of an innovative grower-owned coffee marketing system based on coffee produced in an economically viable and environmentally sustainable manner | Location: Papua New Guinea PEA: to be confirmed Duration: 3 years | 1. US\$982,000 2. US\$832,000 3. tbc 4. US\$150,000 | Proposal: WP-Board 1012/06 VSC comments: EB-3913/06, EB-3923/07 | The project aims to develop an innovative coffee marketing system for small village grower based groups and cooperatives, which will allow them to achieve greater market access and maximise the benefits of their participation in growing coffee. | VSC – Apr and Nov 2006: The first draft proposal was informally reviewed by the VSC in April 2006 and its technical recommendations were taken into consideration by the project proponents. After receiving official backing from the Government of Papua New Guinea, the proposal was considered by the VSC in November 2006 which recommended that the proposal should be revised. Follow up: The proponents have been advised of the VSC's recommendations. |

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|---|---|---|--|--|--|---|
| SECTION II: PROJECT PROPOSALS UNDER CONSIDERATION BY THE CFC | | | | | | |
| 2.1 LV | Renovation of CATIE's international coffee collection | Location: Worldwide PEA: PROMECAFE [P] Duration: 6 years | 1. US\$418,793 2. US\$418,793 3. US\$0 4. US\$0 | Proposal: WP-Board 1036/07 VSC comments: EB-3935/07 | The proposal aims to slow the process of genetic erosion that the collection of international coffee genetic varieties has suffered during past decades. | VSC – Aug 2007: In August 2007 the VSC recommended that the proposal should be approved. ICO – Sep 2007: In September 2007, the Council approved this proposal, subject to clarification by the proponents on the issue of Intellectual Property Rights. In October 2007, in an internal ICO meeting, it was agreed that this proposal should be merged with the proposal 'Enhancing use of coffee germplasm – an African perspective' (see 3.3). As the involvement of the FAO AGPS Division and the ICGN is desirable the matter will be discussed on a mission to the FAO in February 2008. |
| 2.2 DS | Revitalizing productivity, quality and trade in coffee from Africa | Location: IACO Member countries PEA: IACO Duration: 1 year | 1. US\$283,500 2. US\$120,000 3. US\$0 4. US\$163,500 | Proposal: WP-Board 1035/07 VSC comments: EB-3935/07 | The project aims to revitalise production, quality and trade in smallholder coffees in Africa. By improving quality and trade in smallholder coffees, household income of the resource-poor coffee farmers will improve, thereby contributing to poverty alleviation amongst the coffee-dependent rural population. | VSC – Aug 2007: The proposal was considered for the first time by the Committee in August 2007. The VSC was split on deciding whether to recommend the proposal for approval or rejection. ICO – Sep 2007: In September 2007, the Council approved this proposal for submission to the CFC for fast-track financing. The Consultative Committee of the CFC will consider it in January 2008. To be considered by the CFC CC: Jan 2008 |
| 2.3 LV | Competitive coffee enterprises programme | Location: Guatemala and Jamaica PEA: ANACAFE [P] Duration: 3 years | 1. US\$6,000,000 2. US\$4,000,000 3. US\$0 4. US\$2,000,000 | Proposal: WP-Board 1024/07 VSC comments: EB-3923/07 | The project aims to strengthen the coffee sector in Guatemala through a Coffee Competitiveness Programme based on six components: 1) Sustainable development, 2) Income diversification, 3) Marketing intelligence, 4) Marketing, 5) Funding and 6) Institutional strengthening | VSC – Nov 2006: In November 2006, the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. The proposal is being revised and will be submitted to the CFC CC in July 2008. To be considered by the CFC CC: July 2008 |

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|--|---|--|--|---|--|--|
| 2.4 DS | Building capacity for coffee certification and verification in Eastern Africa | Location: Burundi, D.R. Congo, Ethiopia, Kenya, Madagascar, Malawi, Rwanda, Tanzania, Uganda, Zambia and Zimbabwe PEA: EAFCA Duration: 5 years | 1. US\$2,868,762 2. US\$2,868,762 3. 4. | Proposal: WP-Board 1023/07 and Add. 1 VSC comments: EB-3923/07 | The overall goal of the project is to build capacity in coffee certification and verification in Eastern Africa by creating a regional centre for certification and an outreach programme to ensure the active participation of producer groups. | VSC – Nov 2006: In November 2006, the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. It will be submitted to the CFC CC in July 2008. To be considered by the CFC CC: July 2008 |
| SECTION III: PROJECT PROPOSALS REQUIRING REFORMULATION/ALTERNATIVE SOURCES OF FINANCE | | | | | | |
| 3.1 LV | Development and implementation of an environmentally friendly technology for the incineration of coffee pulp in El Salvador | Location: El Salvador PEA: University of Applied Sciences of Northwestern Switzerland Duration: 19 months | 1. US\$265,500 2. US\$164,200 3. US\$96,300 4. US\$5,000 | Proposal: WP-Board 1029/07 VSC comments: EB-3931/07 | Research into and development of an optimized incineration technology for the use of renewable coffee pulp as fuel to increase the competitiveness of small and medium-sized coffee processors and to minimize environmental impact. | VSC – Apr 2007: In April 2007 the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. The proposal will be submitted to the CFC once El Salvador has completed procedures for membership of the CFC. |
| 3.2 LV | Coffee network: strengthening the capacities of small coffee producers in the Dominican Republic | Location: Dominican Republic PEA: Ucodep [P] Duration: 3 years | 1. US\$1,063,987 2. US\$621,225 3. 4. | Proposal: WP-Board 1028/07 VSC comments: EB-3931/07 | The project aims to promote activities aimed at developing the local economy and improving the whole socio-economic coffee chain, with private and public sector participation. | VSC – Apr 2007: In April 2007, the VSC recommended that the proposal should be approved by the Council. ICO – May 2007: The Council approved the proposal in May 2007. It is being merged with the project 'Improvement and diversification of coffee production of smallholders in Central America' (see 3.4) for submission for funding. Alternative funding will be required for the Dominican Republic's participation as it has not yet completed procedures for CFC membership. |
| 3.3 LV | Enhancing use of coffee germplasm – an African perspective CFC/ICO/23 | Location: Sub-Saharan African countries PEA: IPGRI [P] (new name: Bioversity International) Duration: 5 years | 1. US\$10,929,505 2. US\$8,566,425 3. US\$0 4. US\$2,363,080 | Proposal: WP-Board 880/00 WP-Board 894/01 | This project will enhance the use of coffee germplasm present both in the wild and in existing collections in sub-Saharan Africa through improved breeding and conservation strategies and methods. | ICO – May 2001: The reformulation of this proposal taking into account CFC CC suggestions will be further discussed with Member countries and specialized agencies. Follow up: The ICO is exploring technical assistance from the FAO, ICGN and Bioversity International (ex- IPGRI) to reformulate this proposal and possibly merge it with the 'Renovation of CATIE's international coffee collection' submitted by the CATIE in September 2007 (see 2.1). |

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| 3.4 LV | Improvement and diversification of coffee production of smallholders in Central America CFC/ICO/28 | Location: Dominican Republic, Cuba, Venezuela PEA: IAO [P] Duration: 3 years | 1.US\$7,858,292 2.US\$3,789,985 3.US\$4,068,308 4. US\$0 | Proposal: WP-Board 912/02 | The project aims to support the improvement and diversification of coffee production of smallholders as a means of reducing poverty and promoting greater food security in these countries. | ICO – Sep 2002: This project was considered by the CFC CC in January and July 2003. Oxfam declined the invitation to continue to develop the project. Cuba, the Dominican Republic and Venezuela have reiterated their interest in reformulating the project. Follow up: The current reformulation of this proposal includes the activities of the project ‘Coffee network: strengthening the capacities of small coffee producers in the Dominican Republic’ and is being done by the IAO in collaboration with the UCODEP (see 3.2). Synergies will be explored with Oxfam branches in each participating country, and with local institutions. |
| 3.5 LV | Use of coffee by-products and alternative uses for low-grade coffee [Fast Track request, see description for details] | Location: Costa Rica PEA: University of Trieste/UNIDO-ICS [P] Duration: 3 years | 1. US\$150,000 2. US\$120,000 3. US\$0 4. US\$30,000 | Proposal: WP-Board 942/03 ED-1967/05 (paper on potential alternative uses of coffee wastes and by-products) WP-Board 993/06 Verbal report: VSC comments (see document EB-3867/04, paragraph 26) | Alternative uses of low quality coffee. [Fast Track request entitled: Development of a network of focal points and of a web based consortium to identify and exploit potential uses for low grade coffee and by-products in Central America facilitating dissemination of the associated technologies] | VSC – Jul 2003: The concept is sound. Nevertheless, technical aspects should be developed and the budget defined. ICO – Sep 2003 (in principle): After consulting various experts in this area it has been decided that the first step should be to proceed with a Fast Track request to the CFC. Follow up: Reformulation of this proposal is contingent on technical and financial assistance from specialized agencies interested in reformulating this proposal according to technical recommendations given. |
| 3.6 LV | Cost-benefit analysis of sustainability practices in the coffee sector | Location: worldwide PEA: IISD Duration: 1 year | 1. US\$3,462,122 2. US\$2,000,000 3. US\$927,122 4. US\$535,000 | Proposal: WP-Board 970/05 and Rev. 1 VSC comments: EB-3894/05 EB-3906/06 | This proposal outlines activities for conducting benchmarking and preliminary ‘sustainability’ cost-benefit analysis of the main sustainability standards systems implemented within the coffee sector. | VSC – Apr, Aug, Nov 2005: The proposal should be reformulated. A pilot phase is preferred. ICO – May 2006 CFC PAC – Jun 2006: The CFC PAC decided not to submit this project for consideration by the CFC CC because of inherent flaws in the project concept and design. Follow up: This project will require alternative sources of financing as it was not approved by the CFC. Nevertheless, the project is being partially tested in the field. |

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|--|---|--|--|---|---|--|
| SECTION IV: PROJECTS APPROVED BY THE CFC – UNDER IMPLEMENTATION/TO BE STARTED | | | | | | |
| 4.1 DS | Coffee price risk management in Eastern and Southern Africa CFC/ICO/21FA | Location: Ethiopia, Kenya, Uganda Tanzania and Zimbabwe PEA: World Bank (CRMG) [C] Duration: 3 years | 1. US\$2,529,142 2. US\$1,829,142 3. US\$0 4. US\$700,000 | Proposal: WP-Board 884/00 & EB-3765/00 See also: [CFC/ICO/21FT] | The project will provide a suitable and sustainable price risk management scheme to reduce the exposure of coffee farmers to fluctuations in world market prices and secure better incomes from coffee growing. | ICO: Sep 2000 (in principle) CFC CC: Jan 2001 / CFC EB: Apr 2001 Follow up: Initially the Commodity Risk Management Group (CRMG) of the World Bank was selected as the PEA for this project. As the CRMG was not prepared to act as PEA, the ICO is considering requesting the CFC to transfer the budget for this project to the project 'Short- and medium-term finance for small-scale coffee farmers in Kenya' (4.2), to mitigate input credit to farmers in Kenya. |
| 4.2 DS | Short- and medium-term finance for small-scale coffee farmers in Kenya CFC/ICO/20 | Location: Kenya PEA: UNOPS [C] Duration: Phase 3: 10/05 – 10/09 | 1. US\$3,044,900 2. US\$1,444,900 3. US\$1,000,000 <i>Kenyan Government</i> 4. US\$600,000 | Proposal: WP-Board 882/00 Rev. 1 Progress report: ICC-97-1 (Annex IX) ICC-98-1 (Annex IX) See also: [CFC/ICO/20FT] | This project will promote access to credit for smallholder coffee farmers. The pilot project is being implemented in Kenya, and other countries involved will benefit from the dissemination of the results. | ICO: May 2000 (in principle) CFC CC: Jul 2001 / CFC EB: Oct 2001(for Kenya only) Follow up: This project is being implemented in three phases. Phases I and II have been completed. A meeting took place in October 2005 to launch phase III which consists of loan provisions to farmers. A MTE took place in August 2007 which recommended that the budget for the project 'Coffee price risk management in Eastern and Southern Africa' be transferred and used to mitigate input credit to farmers in Kenya. Pending the disbursement of the CFC loan, the Government of Kenya has made available credit facilities under the project scheme. |
| 4.3 DS | Robusta quality and marketing improvement by optimal use of coffee terroirs CFC/ICO/05 | Location: Côte d'Ivoire PEA: ACRN [C] Duration: 2 years (06/05 – 06/07 with an extension to 03/08 agreed). | 1. US\$942,559 2. US\$448,063 3. US\$0 4. US\$494,496 | Proposal: EB-3603/96 Rev. 1 Progress reports: ICC-95-6, ICC-97-1 (Annex V) ICC-98-1 (Annex V) See also: [CFC/ICO/05FT] | The project will improve the quality of Robusta coffee cultivation and its profitability, by identifying varieties which are superior in quality, and making optimal use of coffee soils. | ICO: Feb 1997 CFC CC: Jul 2002 / CFC EB: Oct 2002 Follow up: The project was launched in June 2005 in Abidjan. An MTE took place in Côte d'Ivoire in September 2006 and recommended that the project be extended for a further 12 months. A final dissemination workshop took place in Abidjan in August 2007. The CFC has agreed a further extension of 6 months until 31 March 2008. The Government of Côte d'Ivoire has announced its intention to take over and extend the project to all coffee producing areas. |

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| 4.4 LV | Pilot rehabilitation of the coffee sectors in Honduras and Nicaragua CFC/ICO/11 | Location: Honduras and Nicaragua PEA: PROMECAFE [C] Duration: 4 years (04/06 – 04/10) | 1. US\$6,837,000 2. US\$4,220,000 3. US\$505,000 <i>Government of Nicaragua</i> 4. US\$2,112,000 | Proposal: EB-3696/98 PR-270/06 Progress report: ICC-97-1 (Annex VI) ICC-98-1 (Annex VI) | Following severe disruption by Hurricane Mitch in these countries, this project will help to rebuild the coffee sector through replacing coffee wet processing capacity damaged or lost during the hurricane with cleaner environmentally friendly technologies to reduce water contamination. | ICO: Jan 1999 CFC CC: Jan 1999 (in principle) / CFC EB: Apr 2000 Follow up: The project was launched on 3 and 5 April 2006 in Honduras and Nicaragua respectively. A progress report will be circulated to the Council in May 2008. A field visit to supervise the project on the ground will take place early in 2008. |
| 4.5 LV/ DS | Pilot rehabilitation of neglected coffee plantations into small family production units in Angola CFC/ICO/15 | Location: Angola PEA: INCA and CTA [C] Duration: 3 years (05/06 – 05/09) | 1. US\$8,530,000 2. US\$4,750,000 3. US\$2,980,000 <i>Government of Angola</i> 4. US\$800,000 | Proposal: EB-3734/99 Summary report of mission: ICC-94-9 Progress reports: ICC-96-1, ICC-97-1 (Annex VII) ICC-98-1 (Annex VII) | The project will rehabilitate neglected State coffee plantations into small family production units, and will assist the settlement of displaced farm families, giving the chance to earn an income from coffee production. | ICO: Jan 1999 CFC CC: Jul 2000 / CFC EB: Oct 2000 Follow up: The project commenced on 4 May 2006. The CFC loan agreement was signed by the Angolan Government in February 2007. A supervision mission took place in June 2007. Loan disbursements to farmers started in December 2007 and a MTE will take place in 2008. |
| 4.6 LV | Diversification of production in marginal areas in the State of Veracruz, Mexico CFC/ICO/32 | Location: Mexico PEA: Fundación de la Universidad Veracruzana A.C. [C] Duration: 2 years (03/06 – 03/08) | 1. US\$4,467,871 2. US\$2,552,400 3. US\$1,118,158 4. US\$797,313 | Proposal: WP-Board 948/04 PR-269/06 Progress reports: ICC-97-1 (Annex VIII) ICC-98-1 (Annex VIII) | This project will provide alternative production and development options to coffee growers in marginal areas suffering from the crisis caused by low prices and hence develop a viable diversification model for mild Arabica coffee producers. | ICO: May 2004 CFC CC: Jan 2005 / CFC EB: Apr 2005 Follow up: The project was launched on 27 March 2006 in Xalapa, Veracruz, Mexico. A progress report will be circulated to the Council in May 2008. A field visit to supervise the project on the ground will take place early in 2008. |
| 4.7 LV | Enhancing the potential of gourmet coffee production in Central American countries CFC/ICO/39 | Location: Costa Rica, Honduras, Guatemala, Nicaragua PEA: IAO/MAE – Florence – Italy [C] Duration: 2 years (09/07 – 09/09) | 1. US\$1,874,146 2. US\$617,560 3. US\$1,256,586 <i>Government of Italy</i> 4. US\$ | Proposal: WP-Board 980/05 and Rev. 1 VSC comments: EB-3894/05 EB-3906/06 | This pilot project will enable four participating coffee-producing countries to implement a strategy to develop sustainable gourmet quality coffee accompanied by tourism strategies. | VSC: Aug and Nov 2005 ICO: May 2006 CFC PAC: Oct 2006 / CFC CC: Jan 2007 / CFC EB: Apr 2007 Follow up: The CFC EB approved the project in April 2007 and the project was launched in Guatemala City, Guatemala, on 6 September 2007. A progress report will be circulated to the Council in May 2008. A field visit to supervise the project on the ground will take place early in 2008. |

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| 4.8 LV | Reconversion of small coffee farms into self-sustainable agricultural family units CFC/ICO/31 | Location: Ecuador PEA: COFENAC [C] Duration: 4 years (09/07 – 09/11) | 1. US\$3,198,635 2. US\$1,117,640 3. US\$858,165 4. US\$1,222,830 | Proposal: WP-Board 917/02; WP-Board 918/02; WP-Board 959/04 | To alleviate the poverty of coffee-growing families through the introduction, in coffee farms, of new profitable agricultural activities that guarantee higher income levels, greater food security and preservation of natural resources. | ICO: Sep 2004 (formal) CFC CC: Jul 2005 / CFC EB: Oct 2005 Follow up: The CFC EB approved the project in October 2005 and the project was launched in Manta, Ecuador, on 15 September 2007. A progress report will be circulated to the Council in May 2008. A field visit to supervise the project on the ground will take place early in 2008. |
| 4.9 DS | Increase in added value by developing the potential of Gourmet Robusta coffee CFC/ICO/42 | Location: Gabon, Togo PEA: CABI [C] Duration: 2 years (11/07 – 11/09) | 1. US\$2,468,944 2. US\$1,842,488 3. US\$0 4. US\$626,456 | Proposal: WP-Board 968/05 Verbal report: VSC comments (see document EB-3891/05, paragraph 33) | The main aim of the project is to enable participating Robusta producing countries to implement solid strategies for increasing the value and improving the marketing of Gourmet coffee in order to benefit from much higher prices. | VSC: Apr 2005 / ICO: May 2005 CFC: PPF: Jun 2006 / CFC PAC: Oct 2006 / CFC CC: Jan 2007 / CFC EB: Apr 2007 Follow up: The project was approved by the CFC EB in April 2007. Following the withdrawal of CIRAD as the PEA, CABI has been appointed. Activities have started following the launch of the project in Gabon on 16 November 2007. A progress report will be circulated to the Council in May 2008. |
| 4.10 LV | Increasing the resilience of coffee production to Leaf Rust and other diseases in India and four African countries CFC/ICO/40 | Location: India, Kenya, Uganda, Rwanda and Zimbabwe PEA: CABI [C] Duration: 5 years | 1. US\$4,014,313 2. US\$2,918,720 <i>OPEC Fund: US\$500,000</i> 3. US\$0 4. US\$1,095,593 | Proposal: WP-Board 979/05 and Rev. 1; VSC comments: EB-3894/05; EB-3906/06; EB-3913/06 WP-Board 990/06 (response of Coffee Board of India) | The project is focused on research and development to enhance the genetic endowments of Arabica coffee in the context of disease resistance Coffee Leaf Rust (CLR) and Anthracnose. | VSC: Aug and Nov 2005 / Apr 2006 ICO: May 2006 CFC PAC: Oct 06 / CFC CC: Jul 2007 CFC EB: Oct 2007 Follow up: In October 2006, the CFC PAC recommended some revisions to the project. The CFC EB approved this proposal in October 2007. An appraisal report and legal documents are being prepared and the project will be launched in early 2008. |
| 4.11 DS | Access to finance for the development of diversification crops in coffee producing areas CFC/ICO/30 | Location: Burundi, Côte d'Ivoire PEA: FGCCC (Côte d'Ivoire), OCIBU (Burundi) [C] Duration: 4 years | 1. US\$3,006,570 2. US\$2,478,210 3. US\$0 4. US\$528,360 | Proposal: WP-Board 916/02 WP-Board 937/03 WP-Board 961/04 | Development and implementation of a sustainable credit programme for diversification in coffee producing areas. | ICO: May 2003 CFC PPF: Jun 2006 / CFC PAC: Oct 2006 CFC CC: Jan and Jul 2007 / CFC EB: Oct 2007 Follow up: The CFC approved a request for PPF in June 2006 and appointed a consultant who visited Côte d'Ivoire and Burundi in July 2006 to prepare the project proposal. The CFC EB subsequently approved this proposal in October 2007. An appraisal report and legal documents are being prepared and the project will be launched in early 2008. |

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| SECTION V: PROJECTS CONCLUDED | | | | | | |
| 5.1 JS | Development of gourmet coffee potential CFC/ICO/01 | Location: Brazil, Burundi, Ethiopia, Papua New Guinea, Uganda PEA: ITC Concluded: April 2000 | 1. US\$1,412,000 2. US\$1,018,000 3. US\$110,000 4. US\$284,000 | Proposal: EB-3533/95 Rev. 3 Completion report: ICC-81-2 Gourmet coffee project Volume 1 (Summary, marketing and technology, marketing reports) and Volume 2 (country reports) | This project demonstrated the return on investment potential of the gourmet approach, identified new gourmet coffees and assisted countries in marketing them. Technologies developed have been continued by the Cup of Excellence Programme. | ICO: May 1995 CFC CC: Apr 1996 / CFC EB: Jun 1996 This project demonstrated that the proactive involvement of country, private sector and civil society representatives, during its implementation, can lead to a successful assumption of responsibility by stakeholders, thereby making the project activities sustainable over time. It generated several activities, such as a section of the Coffee Guide website (Chapter 2: Niche markets) and the Cup of Excellence. |
| 5.2 JS | Integrated management of the coffee berry borer CFC/ICO/02 | Location: Colombia, Ecuador, Guatemala, Honduras, India, Jamaica, Mexico PEA: CABI Concluded: May 2002 | 1. US\$5,467,000 2. US\$2,968,000 3. US\$850,000 <i>CIRAD: US\$400,000</i> <i>ODA: US\$250,000</i> <i>USDA: US\$200,000</i> 4. US\$1,649,000 | Proposal: EB-3602/96 Progress reports: EB-3669/98 & Revs 1, 2, 3, ICC-81-1, ICC-82-2, ICC- 83-2 ED-1830/02 (final review meeting) ICC-86-5 (Executive Summary 1998-2002); Manual | The coffee berry borer is probably the world's most serious insect pest of coffee and has caused heavy losses costing millions of dollars worldwide. The project promoted sustainable development by introducing an effective integrated pest management system and reducing the use of chemical pest control methods. It was also designed to enhance productivity and competitiveness through producing higher quality coffee and reducing production losses. | ICO: May 1996 CFC CC: Sep 1996 / CFC EB: Oct 1996 Concluded. A final review meeting took place in May 2002. A new project proposal on CBB, submitted by CABI, is currently under ICO consideration (see 1.2). |
| 5.3 DS | Characteristics of the demand for Robusta coffee in Europe CFC/ICO/05FT | Location: Europe PEA: APROMA Concluded: 2001 | 1. US\$29,280 2. US\$29,280 3. US\$0 4. US\$0 | CFC Technical Paper No. 4 | Study of the Characteristics of the Demand for Robusta Coffee in the Main Eastern and western European Markets | CFC EB: 1998 This study was published by the CFC (Technical Paper No. 4 - Characteristics of the demand for Robusta coffee in Europe, Amsterdam, 2001). |
| 5.4 DS | Study on coffee marketing systems and trading policies in selected coffee producing countries CFC/ICO/04FA | Location: Angola, Cameroon, Congo (DR), Ethiopia, Ghana, Guatemala, India, Madagascar, Togo PEA: World Bank Concluded: April 2000 | 1. US\$289,068 2. US\$243,868 3. US\$0 4. US\$45,200 | Proposal: EB-3598/96, final study report, ICO/CFC individual country studies for each of the nine participating countries, EB-3752/00 (analytical report by consultant), CFC Technical Paper No. 3 | The study evaluated coffee marketing systems and policies and identified factors important for effective marketing, helping to guide developing countries in improving the marketing of their coffee. | ICO: May 1995 CFC CC: Sep 1996 / CFC EB: Oct 1996 Concluded. The results of this project lead to the development by the ICO of a series of coffee country profiles for producing and consuming countries. |

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| Section/ ICO staff | Project title and ID [related Fast Track] | Location/ PEA/ Duration | 1. Total cost (US\$) 2. CFC financing US\$ 3. Co-financing (US\$) Agency/donor 4. Counterpart contribution (US\$) | ICO document(s) | Description | Approval / Consideration Progress VSC recommendations and follow-up |
|--------------------------|--|--|--|---|--|---|
| 5.5 DS | Coffee processing study – Rwanda CFC/ICO/17FT | Location: Rwanda PEA: Consultants Concluded: May 2000 | 1. US\$35,250 2. US\$30,000 3. US\$0 4. US\$5,250 | Proposal: EB-3695/98; Executive Summary: ICC- 81-4 Final report: EB-3757/00; CFC Technical Paper No. 7 | The project's objective was to improve Rwandan coffee production by analysing the main problems associated with Rwandan coffee quality, identifying action to restore quality and competitiveness, and assessing the feasibility of wet processing plant facilities set up by private investors. | ICO: Jan 1999 CFC CC: Jan 1999 (in principle) / CFC EB: Oct 1999 Concluded. The project CFC/ICO/22 was developed as a result of this study. A paper was published by the CFC (Technical Paper No. 7 – Rehabilitation of the coffee sector: Rwanda. Development of washed processing of coffee within a framework of private investment, Amsterdam, 2001). |
| 5.6 DS | Worldwide comparative analysis of coffee growing areas CFC/ICO/10FT | Location: Ethiopia, Tanzania, Kenya, Uganda, India, Indonesia, Guatemala, Nicaragua, Colombia, Ecuador PEA: Scanagri Denmark A/S and partners (1st phase) NRI (2 nd phase) Concluded: 1 st phase: 2004 2 nd phase: 2006 | 1. US\$120,000 2. US\$60,000 3. US\$60,000 <i>European Commission</i> 4. US\$0 | Proposal: WP-Board 931/03; WP-Board 932/03 ICC-91-6 (Executive Summary) Full report of Phase 1 on CD-Rom ED-1985/06 and Rev. 1 (programme) ICC-95-4 (Executive Summary); ICC-96-3 (Final Executive Summary) CD-Rom (full report) | This study was developed in two phases with the aim of exploring the possibility of carrying out practical diversification programmes within the framework of the fight against poverty in coffee producing areas and promoting rural income growth, taking into account the various constraints of each of the selected countries. The first phase analysed economic factors and conditions for improving competitiveness and diversification in coffee dependent areas, whilst the second phase identified conditions for successful diversification. | ICO: May 2003 CFC CC/MD: Jul 2003 The final report for the first phase was circulated in September 2004. A workshop on the potential for diversification in coffee exporting countries was held on 24 May 2006 to discuss the NRI's findings and recommendations. The final report was circulated to the Council in September 2006. This project generated a tool to assess costs and profitability by examining the distribution of value through the coffee marketing chain, subsequently used by the IISD to develop a 'cost-benefit analysis of sustainability practices in the coffee sector (COSA)' (see 3.6). |
| 5.7 DS | Workshop on structured short- and medium-term finance to small- scale farmers in Africa CFC/ICO/20FT | Location: Kenya Concluded: 2001 | 1. US\$30,000 2. US\$30,000 3. US\$0 4. US\$0 | A copy of the workshop proceedings is available on request from the ICO. | A two day workshop on structured short and medium term finance to small-scale farmers in Africa was held in Nairobi, Kenya in April 2001 (on the suggestion of the CFC). The workshop discussed major constraints to the provision of agricultural input credit and made recommendations for restructuring and re-launching the sector. | ICO: May 2000 CFC EB: Oct 2001 Concluded. The project CFC/ICO/20 has been developed as the result of this workshop. |

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|--------------------------|---|--|--|--|---|---|
| 5.8 JS | Workshop on coffee quality through prevention of mould formation in Ecuador CFC/ICO/25FT | Location: Ecuador PEA: FAO Concluded: 2001 | 1. US\$65,000 2. US\$60,000 3. US\$0 4. US\$5,000 | Proposal: WP-Board 892/00 and Rev. 1 | Programme for the Prevention of Fungal Mould Formation Affecting Coffee Quality in Ecuador | CFC EB: Oct 2001 This project which was incorporated into the project to enhance coffee quality through prevention of mould formation (reference CFC/ICO/06), has made an important contribution to improving coffee quality in Ecuador. Recently COFENAC, the coffee authority in Ecuador, mentioned that <i>"The project contributed not only to the quality of Ecuadorian coffee but also to the on-going monitoring of the coffee quality in terms of OTA and other mycotoxins."</i> |
| 5.9 DS | Coffee price risk management in East Africa CFC/ICO/21FT | Location: East Africa PEA: Vrije Universiteit Concluded: 2002 | 1. US\$60,000 2. US\$60,000 3. US\$0 4. US\$0 | A copy of this study is available on request from the ICO. | Coffee Price Risk Management in East Africa: the feasibility of intermediating price risk management to coffee farmers and coffee cooperatives in Ethiopia, Kenya, Uganda, Tanzania and Zimbabwe | CFC EB: 2001 Concluded. This study was undertaken following the project 'Coffee price risk management in Eastern and Southern Africa' (CFC/ICO/21FA). |
| 5.10 DS | Study of the potential for commodity exchanges and other forms of market places in COMESA countries CFC/ICO/24FT | Location: Ethiopia, Kenya, Uganda, Tanzania, Rwanda, Burundi, Malawi, Zambia and Zimbabwe PEA: Consultant Concluded: June 2003 | 1. US\$60,000 2. US\$60,000 3. US\$0 4. US\$0 | Proposal: WP-Board 896/01 A copy of the study is available on request. | This study should allow countries in the COMESA region to adopt modern techniques of trading locally, regionally and internationally, to optimise economic benefits to the farmers and countries concerned. | CFC CC: Jul 2001 Concluded. This study was undertaken following the project 'Coffee price risk management in Eastern and Southern Africa' (CFC/ICO/21FA). |
| 5.11 JS | Regional workshop on the coffee crisis in Central America CFC/ICO/26FT | Location: Guatemala PEA: ANACAFE Concluded: September 2003 | 1. US\$100,000 2. US\$80,000 3. US\$20,000 4. US\$0 | | Regional workshop on the coffee crisis. | CFC CC: Jan 2003 / CFC MD: Jul 2003 The workshop took place in September 2003. |

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| Section/ ICO staff | Project title and ID [related Fast Track] | Location/ PEA/ Duration | 1. Total cost (US\$) 2. CFC financing US\$ 3. Co-financing (US\$) Agency/donor 4. Counterpart contribution (US\$) | ICO document(s) | Description | Approval / Consideration Progress VSC recommendations and follow-up |
|--------------------------|--|---|---|--|--|---|
| 5.12 JS | Enhancement of coffee quality through prevention of mould formation CFC/ICO/06 | Location: worldwide PEA: FAO 10/98-09/05 (extended 3 months) | 1. US\$5,593,500 2. US\$2,526,000 3. US\$2,067,000 <i>UNDP: US\$1,500,000</i> <i>ISIC: US\$367,000</i> <i>CIRAD: US\$200,000</i> 4. US\$1,000,500 | Proposal: EB-3620/97 Rev. 1 Guidelines: ED-1763/00 Rev. 1 ED-1988/06 Ecuador outline: WP-Board 892/00 and Rev. 1 Progress reports: ICC-84-1, ICC-86-1 ED-1827/02, ICC-87-2, ICC-88-2, ICC-89-4, ICC-90-3, ICC-91-3, ICC-93-2, ICC-94-7, EB-3903/05 Code of practice: PSCB-36/02 ED-1968/05 (programme); ED-1992/06: Executive summary of study; Final report: ICC-96-4 and CD- Rom; Training tool on good hygiene practices (CD-Rom) | The project's aim was to establish and disseminate guidelines for coffee production, harvesting, processing, storage and transport to avoid situations leading to the formation of mould in coffee. The dissemination of its results will improve production of good quality coffee, and thus export earnings. | ICO: Feb 1997 (outline) CFC CC: Jul 1998 / CFC EB: Oct 1998 The project was successfully extended to a wide range of countries. A positive mid-term evaluation took place in March 2003 and a concluding workshop took place in Brazil in September 2005. The final technical and management report and CD-Rom training tool on good hygiene practices were circulated in September 2006. The training tool can also be downloaded from the website www.coffee-ota.org . Using the results generated from this project, the ICO has contributed to Codex Alimentarius discussions on OTA, and recently recommended that Codex develop a proposed code of conduct on OTA in cooperation with the FAO. |
| 5.13 LV | Strengthening the commercial, financial, management and business capacity of small coffee producers/ exporters in Mexico and Nicaragua CFC/ICO/16 | Location: Mexico and Nicaragua PEA: Twin Ltd./ Twin Trading Ltd. 10/00-06/05 (extended for 6 months) | 1. US\$5,330,280 2. US\$910,193 3. US\$3,468,450 <i>Tridos Bank:</i> <i>US\$1,250,000</i> <i>Mexican Government:</i> <i>US\$2,025,000</i> <i>Twin Trading:</i> <i>US\$193,450</i> 4. US\$951,637 | Proposal: WP-Board 850/98 Rev. 2 Progress reports: ICC-88-4, ICC-89-3, ICC-90-1 Rev. 1, ICC-91-4, ICC-93-4, ICC-94-1, ICC-94-8, ICC-95-7 Add. 1 Final report: ICC-95-7 (Executive Summary) ICC-96-5 Executive Summary of the Guide) | The project's aim was to help small coffee growers to compete in the market and become creditworthy, generating benefits such as employment and greater income for their communities. | ICO: Jan 1999 CFC CC: Jul 2000 CFC EB: Oct 2000 The project implementation concluded in June 2005. A final report (Executive summary) was circulated in May 2006. An Executive Summary of the Guide for strengthening the business and export capacity of coffee cooperatives, based on the experiences of this project was circulated in September 2006. The final version of the Guide will be circulated to the Council in September 2008. |

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| Section/ ICO staff | Project title and ID [related Fast Track] | Location/ PEA/ Duration | 1. Total cost (US\$) 2. CFC financing US\$ 3. Co-financing (US\$) Agency/donor 4. Counterpart contribution (US\$) | ICO document(s) | Description | Approval / Consideration Progress VSC recommendations and follow-up |
|--------------------------|--|---|--|--|--|---|
| 5.14 DS | Sustainable coffee development in Eastern Africa CFC/ICO/29FT | Location: Eastern Africa PEA: EAFCA consultant Duration: 6 months Concluded: 2005 | 1. US\$30,000 2. US\$15,000 3. US\$15,000 EAFCA: US\$15,000 4. US\$0 | Proposal: WP-Board 923/03 Final Report: ICC-95-1 (Executive Summary) | To support sustainable coffee development in Eastern Africa by addressing issues related to coffee certification. | ICO: Jan 2003 CFC CC/MD: Jul 2003 Project concluded. A final report was circulated in May 2006. |
| 5.15 DS/ LV | Integrated white stem borer management in smallholder coffee farms in India, Malawi and Zimbabwe CFC/ICO/18 | Location: India, Malawi, Zimbabwe PEA: CABI Bioscience Duration: 4 years (06/02 – 06/06, with two extensions of six months) Concluded: June 2007 | 1. US\$3,103,778 2. US\$2,262,316 3. US\$122,744 DFID: US\$76,170 Others: US\$46,574 4. US\$718,718 | Proposal: WP-Board 878/00 & EB-3766/00 Progress reports: ICC-88-3, ICC-89-2, ICC-90-2 Rev. 1, ICC-91-2, ICC-93-1 MTE: ICC-94-2, ICC-97-1 (Annex III) ICC-98-1 (Annex III) | The aim of this pilot project was to expand research and development of Integrated Pest Management (IPM) measures for combating white stem borer and reduce use of chemical pesticides. | ICO: Sep 00 (formal) CFC CC: Jul 01 CFC EB: Oct 01 A dissemination workshop took place in India in June 2007. A progress report was circulated to the Council in September 2007 and a final report will be circulated in May 2008. The main results obtained include: In India, the adoption of practices such as two tiers of shade, the development of pheromones and regular tracing were suitable for the integrated management of the white stem borer. In Africa, on the other hand, biological control through the development of natural enemies appears to be preferred due to the high cost of chemical methods. Above all, good agricultural practice was key to successfully controlling the white stem borer. The project has also facilitated south-south cooperation among India, Malawi and Zimbabwe to share further experiences and exchange knowledge on this matter. |
| 5.16 DS | Coffee market development and trade promotion in Eastern and Southern Africa CFC/ICO/03FA | Location: Tanzania, Uganda, Zimbabwe PEA: UNOPS [C] NRI Consultant Duration: 6 years: (10/00 – 09/06 - extended for 12 months until 09/07) | 1. US\$9,101,301 2. US\$5,012,053 3. US\$2,540,141 Int. banks: US\$1,736,891 Local banks: US\$787,500 ICO: US\$15,750 4. US\$1,549,107 | Proposal: EB-3604/96 & EB-3604/96 Add.1 Progress reports: ICC-86-3, ICC-95-2, ICC-97-1 (Annex I) ICC-98-1 (Annex I) | The project will develop and test coffee marketing systems that will respond to producer and trade needs, and strengthen public and private institutions to operate the systems. It will promote improved access to the international market and introduce measures to minimise exposure to technical and price risks. | ICO: May 1997 CFC CC: Jul 1997 CFC EB: Oct 1997 The PEA reported on progress to the Council in May 2006 and recommended that the ICO should call a meeting of all parties to reallocate funds to enable the project to be concluded. In September 2006, the parties involved decided to extend the implementation of the project for one year, with no financial implications. A progress report was circulated to the Council in September 2007 and a final report will be circulated in September 2008. |

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|--------------------------|---|--|--|--|---|--|
| 5.17 LV/ DS | Improvement of coffee production in Africa by the control of coffee wilt disease – tracheomycosis CFC/ICO/13 | Location: Cameroon, Côte d'Ivoire, Congo (DR), Ethiopia, Rwanda, Tanzania, Uganda PEA: CABI [C] Duration: 4 years (02/01-12/05, extended to 12/06 with second extension to 12/07 approved). | 1. US\$8,951,587 2. US\$3,516,888 3. US\$4,348,779 <i>EU: US\$3,212,328</i> <i>Others: US\$1,136,451</i> 4. US\$1,085,920 | Proposal: EB-3655/97 Progress reports: ICC-86-6, ICC-89-1, ICC-93-3, ICC-94-4 MTE: ICC-90-5, ICC-91-1, ICC-97-1 (Annex II) ICC-98-1 (Annex II) | Coffee wilt disease (tracheomycosis) causes widespread losses to small farmers in Africa who are dependent on coffee for their income. The project will implement a regional programme to improve management practices to contain the disease and develop an information and training programme for small producers. | ICO: May 98 CFC CC: Jan 98 CFC EB: Apr 98 Based on the MTE request for a year's extension of the project, the CFC approved a budget neutral extension up to 31 December 2006. The CFC approved the PEA's request for the project to be extended for 12 months until December 2007 (with no budgetary implications). A final workshop will take place during the EAFCA conference in February 2008 in Kampala, Uganda. A progress report was circulated to the Council in September 2007 and a final report will be circulated May 2008. |
| 5.18 DS | Improving coffee quality in East and Central Africa through enhanced processing practices CFC/ICO/22 | Location: Rwanda, Ethiopia PEA: CABI -Africa Regional Centre (CABI- ARC) [C] Duration: 3 years (10/04 – 10/07) | 1. US\$2,937,029 2. US\$2,029,224 3. US\$122,195 <i>Illy Caffè: US\$122,195</i> 4. US\$785,610 | Proposal: WP-Board 879/00; WP-Board 893/00; WP-Board 935/03 Progress reports: ICC-94-3, ICC-95-5, ICC-96-2, ICC-97-1 (Annex IV) ICC-98-1 (Annex IV) See also: [CFC/ICO/17FT] | The project will improve the production of quality coffees, which command premium prices, through improved methods of primary processing by farmer groups/associations at the village level (enhanced wet [semi-washed] processing or sun-drying methods). This will lead to an increase in income generation, thereby improving the livelihoods of small-scale coffee farmers and their families. | ICO: May 2003 (in principle) CFC CC: Jan 2004 CFC EB: Apr 2004 An MTE was organized in February 2007, and a workshop to disseminate the findings of the project took place at that time in Ethiopia. A progress report was circulated to the Council in September 2007. A final dissemination workshop will take place in February 2008 during the EAFCA conference in Kampala, Uganda and the final report will be circulated in May 2008. |

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**SCHEDULE FOR PRESENTATION OF PROJECT PROPOSALS
COFFEE YEAR 2007/08**

| ICO and CFC meetings | Deadlines |
|---|--|
| 24 – 25 January 2008 ICO Executive Board | 21 September 2007: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered by the VSC and subsequently the ICO Executive Board in January 2008 |
| CFC Consultative Committee meeting in Amsterdam (21 – 26 January 2008) | 15 October 2007: Deadline for project proposals to be submitted to the CFC Secretariat |
| 19 – 23 May 2008 International Coffee Council and ICO Executive Board | 22 February 2008: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered by the VSC and subsequently the ICO Executive Board in May 2008 |
| CFC Consultative Committee meeting in Amsterdam (14 – 19 July 2008) | 14 April 2008: Deadline for project proposals to be submitted to the CFC Secretariat |
| 22 – 26 September 2008 International Coffee Council and ICO Executive Board | 27 June 2008: Deadline for new and revised project proposals, requests for Fast Track (FT) and Project Preparation Facilities (PPF) to be considered by the VSC and subsequently the ICO Executive Board in September 2008 |

LIST OF ACRONYMS USED IN THIS DOCUMENT

| | |
|-----------|---|
| ACRN | African Coffee Research Network |
| AGPS | Seed and Plant Genetic Resources Service |
| ANACAFE | National Coffee Association (Guatemala) |
| CABI | CAB International |
| CABI-ARC | CAB International – Africa Regional Centre |
| CATIE | Tropical Agricultural Research and Higher Education Centre |
| CBD | Coffee Berry Disease |
| CD | Compact Disk |
| CFC | Common Fund for Commodities |
| CFC CC | CFC Consultative Committee |
| CFC EB | CFC Executive Board |
| CFC MD | CFC Managing Director |
| CFC PAC | CFC Project Appraisal Committee |
| CFC PPF | CFC Project Preparation Facilities |
| CIRAD | Centre for International Cooperation in Agronomic Research for Development |
| CNRA | Centre National de Recherche Agronomique (Côte d’Ivoire) |
| CLR | Coffee Leaf Rust |
| CRMG | Commodity Risk Management Group (World Bank) |
| COFENAC | National Coffee Council (Ecuador) |
| COMESA | Common Market for Eastern and Southern Africa |
| DFID | Department for International Development (UK) |
| EAFCA | Eastern African Fine Coffees Association |
| EB | Executive Board |
| EC | European Community |
| EU | European Union |
| FGCCC | Fond de Garantie des Coopératives café cacao (Guarantee Fund of Coffee and Cocoa Cooperatives) |
| FAO | Food and Agriculture Organization of the United Nations |
| FAR | Final Appraisal Report |
| FT | Fast Track funding procedures for the CFC |
| GA | Grant Agreement |
| IACO | Inter-African Coffee Organisation |
| IAO/MAE | Istituto Agronomico per l’Oltremare/Ministry of Foreign Affairs (Italy) |
| ICB | International Commodity Body |
| ICC | International Coffee Council |
| ICGN | International Coffee Genome Network |
| ICO | International Coffee Organization |
| ICO PC | Promotion Committee of the International Coffee Organization |
| IICT–CIFC | Tropical Research Institute – Coffee Rust Research Centre |
| IICA | Inter-American Institute for Cooperation on Agriculture |
| IISD | International Institute for Sustainable Development [Canada] |
| INCA | Instituto Nacional do Café de Angola |
| IPGRI | International Plant Genetic Resources Institute (new name: Bioversity International) |
| IPM | Integrated Pest Management |

| | |
|-----------|---|
| ISIC | Institute for Scientific Information on Coffee |
| ITC | International Trade Centre/UNCTAD/WTO (ITC) |
| LA | Loan Agreement |
| MOC | Memorandum of Cooperation |
| MTE | Mid-Term Evaluation |
| NRI | Natural Resources Institute |
| OAMCAF | Organisation africaine et malgache du café |
| OCIBU | Office du café du Burundi |
| ODA | Overseas Development Administration (UK) |
| PA | Project Agreement |
| PEA | Project Executing Agency |
| PIA | Project Implementation Agreement |
| PPF | Project Preparation Facilities |
| PROMECAFE | Regional Program for the Development and Modernization of the Coffee Industry in Central America, the Dominican Republic and Jamaica |
| UCCAO | Central Union of Agricultural Cooperatives (Cameroon) |
| UCODEP | Unità e Cooperazione per lo Sviluppo dei Popoli |
| UNDP | United Nations Development Programme |
| UNIDO-ICS | United Nations Industrial Development Organization – International Centre for Science and High Technology |
| UNOPS | United Nations Office for Project Services |
| USDA | United States Department of Agriculture |
| VSC | Virtual Screening Committee |